# Marble Falls Independent School District District Improvement Plan 2022-2023 Goals/Performance Objectives/Strategies

Accountability Rating: B



# **Mission Statement**

The mission of the Marble Falls ISD is to inspire and empower all students to lead extraordinary lives and embrace the possibilities of the 21st century through relevant, engaging learning experiences led by inspirational and nurturing educators.

# Vision

Marble Falls ISD has an unyielding commitment to love every child and inspire them to achieve their fullest potential.

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# Goals

**Goal 1:** Marble Falls ISD will ensure academic performance and achievement levels reflect excellence in learning and attainment of both high expectations and high standards.

**Performance Objective 1:** MFISD will increase the percentage of students meeting or exceeding progress as measured by TEA progress measure for STAAR.

# **Strategy 1 Details**

Strategy 1: MFISD will ensure that during data meetings, staff will connect information learned about students through ongoing assessments to effective Tier 1 instruction.

Strategy's Expected Result/Impact: Student progress toward measurable goals is visible in each and every classroom throughout the district.

Staff Responsible for Monitoring: Curriculum & Instruction, Principals, Instructional Coaches

# **Strategy 2 Details**

**Strategy 2:** Staff will spiral concepts into instruction and plan intervention for students based on NWEA MAP Math and Reading screener results in September, January and May in grade 2-8.

**Strategy's Expected Result/Impact:** Increased student performance throughout the year **Staff Responsible for Monitoring:** Curriculum & Instruction, Principal, Instructional Coaches

## **Strategy 3 Details**

Strategy 3: Staff will spiral concepts into instruction and plan intervention for students based on CBA results in October, December and March for students enrolled in grades 2-5.

Strategy's Expected Result/Impact: Increased student performance throughout the year

Staff Responsible for Monitoring: Curriculum & Instruction, Principal, Instructional Coaches

# **Strategy 4 Details**

**Strategy 4:** Staff will spiral concepts into instruction and plan intervention for students based on CBA results at the 1st, 2nd, and 3rd nine weeks for students enrolled in STAAR & EOC tested areas in grades 6-12.

Strategy's Expected Result/Impact: Increased student performance throughout the year

Staff Responsible for Monitoring: Curriculum & Instruction, Principal, Instructional Coaches

# **Strategy 5 Details**

**Strategy 5:** MFISD will provide classroom instruction that incorporates rigorous, high-quality experiences that promote critical thinking skills, with differentiated and scaffolded supports for students.

Strategy's Expected Result/Impact: Powerful teaching and learning

Staff Responsible for Monitoring: Curriculum & Instruction, Campus Administration, Instructional Coaches

Performance Objective 2: MFISD will increase the percentage of students reading and writing on or above grade level in grades PK-8.

#### **Strategy 1 Details**

**Strategy 1:** Kinder - 3rd grade teachers, including special education teachers, and principals will complete the TEA Reading Academy.

Strategy's Expected Result/Impact: Increased knowledge of best practices in literacy and classroom implementation of those practices.

Staff Responsible for Monitoring: Director of Elementary Education

# **Strategy 2 Details**

**Strategy 2:** MFISD will ensure the effective implementation of the MFISD PK-5 Literacy Model.

**Strategy's Expected Result/Impact:** The percentage of PK - 2nd grade students that score on grade level or above on reading assessments will increase by focusing on foundational reading skills.

Staff Responsible for Monitoring: Director of Elementary Education, Principals, Instructional Coaches

#### **Strategy 3 Details**

**Strategy 3:** In partnership with Heart of Texas Writing Project, 6th - 12th grade ELAR teachers will participate in reading and writing workshop professional development.

Strategy's Expected Result/Impact: Increase in student performance of reading and writing

Staff Responsible for Monitoring: Director of Elementary Education, Executive Director of Secondary Education, Instructional Coaches

# **Strategy 4 Details**

**Strategy 4:** MFISD will implement the Literacy Project, with a focus to improve reading through writing, at the secondary level in which all students will complete the literacy project at least 6 times throughout the school year.

Strategy's Expected Result/Impact: Improve reading through repetitive and cross-curricular writing

Staff Responsible for Monitoring: Executive Director of Secondary Education, Instructional Coaches

**Performance Objective 3:** MFISD will increase the performance level of all students on STAAR in mathematics across the district.

**Evaluation Data Sources: STAAR** 

#### **Strategy 1 Details**

Strategy 1: MFISD will ensure effective implementation of the MFISD 100 instructional minute math block in elementary.

Strategy's Expected Result/Impact: Students will gain math fluency and numeracy and meet grade level end of year expectations.

**Staff Responsible for Monitoring:** Director of Elementary and Principals

# **Strategy 2 Details**

**Strategy 2:** MFISD will provide targeted professional development on effective math instructional strategies in elementary.

Strategy's Expected Result/Impact: Implementation of effective math instruction.

# **Strategy 3 Details**

Strategy 3: MFISD will edit the Geometry Year at a Glance to embed algebraic concepts and practice to improve STAAR performance of Algebra retesters.

**Strategy's Expected Result/Impact:** Improved STAAR performance for Algebra retesters

Staff Responsible for Monitoring: Exec Director of Secondary Education

**Performance Objective 4:** MFISD will increase the percentage of students scoring at the meets and masters level on STAAR across all grades and contents tested.

#### **Strategy 1 Details**

**Strategy 1:** MFISD will utilize instructional coaches to support teachers in improving Tier 1 instruction in the classroom with a focus on mastery of skills in reading, writing, and mathematics by increasing alignment of the written, taught, and tested curriculum.

Strategy's Expected Result/Impact: Increased student performance

Staff Responsible for Monitoring: Director of Elementary Education, Executive Director of Secondary Education

#### **Strategy 2 Details**

Strategy 2: MFISD will provide time to instructional staff to increase collaboration that is student-learning focused and standards-focused.

**Strategy's Expected Result/Impact:** Increased time for teacher planning **Staff Responsible for Monitoring:** Curriculum & Instruction, Principals

# **Strategy 3 Details**

Strategy 3: Collaborative meetings with the PLC mindset and focused on instruction over standards will be implemented regularly.

Strategy's Expected Result/Impact: Increased teacher collaboration

Staff Responsible for Monitoring: Curriculum & Instruction, Principals, Instructional Coaches

#### **Strategy 4 Details**

Strategy 4: MFISD will support campuses in improvement through District Commitments as listed in the targeted improvement plans.

Strategy's Expected Result/Impact: Implementation of targeted improvement plans

Staff Responsible for Monitoring: Superintendent's Cabinet

**Performance Objective 5:** MFISD will increase the percentage of Emergent Bilinguals (EBs) meeting or exceeding at least 1 categorical gain as measured through TELPAS.

**Evaluation Data Sources: TELPAS** 

#### **Strategy 1 Details**

Strategy 1: MFISD will enhance sheltered and dual language professional development and instructional coaching for teachers of EB students.

**Strategy's Expected Result/Impact:** Increased teacher knowledge and classroom application of differentiated instructional strategies for Emergent Bilinguals **Staff Responsible for Monitoring:** Director of Bilingual/ESL Programs & Migrant Services, Curriculum & Instruction, Campus ILTs

#### **Strategy 2 Details**

Strategy 2: MFISD will increase Spanish language literacy resources for PK-12 campus libraries to support Emergent Bilinguals and community.

**Strategy's Expected Result/Impact:** Increased access to first language (L1) literature for Emergent Bilinguals, for literacy development foundation utilized for skill transfer into second language (L2).

Staff Responsible for Monitoring: Director of Bilingual/ESL Programs & Migrant Services, Curriculum & Instruction, Campus ILTs

#### **Strategy 3 Details**

Strategy 3: MFISD will build a more robust program to serve newcomers at the secondary level.

Strategy's Expected Result/Impact: Improved graduation rates for EB students, effective transition for newcomers

Staff Responsible for Monitoring: Director of Bilingual/ESL Programs & Migrant Services

# **Strategy 4 Details**

**Strategy 4:** The District will utilize a shared service arrangement with Region 13, to provide a high-quality and comprehensive educational program for migratory children that: reduces the education disruptions and other problems that result from repeated moves, does not penalize in any manner by disparities among the States in curriculum, provides appropriate services, full and appropriate opportunity to meet state academic standards, and that benefits students from systemic reform.

**Strategy's Expected Result/Impact:** Increased student success and support for migrant students **Staff Responsible for Monitoring:** Director of Bilingual/ESL Programs & Migrant Services

#### **Strategy 5 Details**

**Strategy 5:** MFISD will enhance sheltered instruction professional development and instructional coaching at MFMS by partnering with Seidlitz to create model classrooms that incorporate effective strategies for Emergent Bilingual students.

**Strategy's Expected Result/Impact:** Model classroom for teachers to observe.

Staff Responsible for Monitoring: Director of Bilingual/ESL Programs & Migrant Services, Campus ILT and Curriculum and Instruction.

**Performance Objective 6:** MFISD will increase the passing rate of special education students on STAAR in all tested areas.

#### **Strategy 1 Details**

**Strategy 1:** MFISD district leadership will guide campus administration through data evaluation of targeted student populations and monitor stages of strategic plan. Campus administration will meet monthly to review data and make adjustments to instruction to ensure continuous improvement.

Strategy's Expected Result/Impact: Increased use of data

Staff Responsible for Monitoring: Executive Director of Special Services

#### **Strategy 2 Details**

**Strategy 2:** MFISD will provide professional development for administration, general education teachers, special education and paraprofessionals working with students with exceptionalities.

Strategy's Expected Result/Impact: Increased opportunities for professional learning

Staff Responsible for Monitoring: Superintendent's Cabinet

#### **Strategy 3 Details**

**Strategy 3:** MFISD district leadership will work with campus leadership to analyze data of performance of targeted populations of students during principal meetings. Campus leadership will evaluate teacher effectiveness of teaching students with exceptionalities utilizing the T-TESS and walk-through data.

Strategy's Expected Result/Impact: Increased implementation of effective strategies

Staff Responsible for Monitoring: Curriculum & Instruction

# **Strategy 4 Details**

**Strategy 4:** Professional Learning Communities and MTSS meetings will evaluate and monitor targeted students on their campus and make recommendations for intervention and enrichment.

Strategy's Expected Result/Impact: intervention and enrichment

Staff Responsible for Monitoring: Principals

# **Strategy 5 Details**

**Strategy 5:** MFISD district leadership will evaluate current support systems available in the district and establish a needs assessment of supports needed through teacher surveys, focus groups and staffing study. Following the needs assessment, district leadership will develop a plan for possible reallocation of teachers and/or aides to support targeted student populations, gather instructional resources to provide additional support to teachers, provide guides and instructional supports, as needed.

Strategy's Expected Result/Impact: Recommendations for future planning Staff Responsible for Monitoring: Executive Director of Special Services

# **Strategy 6 Details**

**Strategy 6:** General education teachers will be trained on special education accommodations and instructional strategies.

Strategy's Expected Result/Impact: Increased use of supports for students

Staff Responsible for Monitoring: Curriculum & Instruction

# **Strategy 7 Details**

**Strategy 7:** MFISD will require CTE teachers to develop lessons and/or projects in conjunction with core teachers in order to support reading, writing, and math concepts and skills in the CTE classroom.

**Strategy's Expected Result/Impact:** Increase in performance of students in CTE classes **Staff Responsible for Monitoring:** Executive Director of Secondary Education, Principals

**Performance Objective 7:** MFISD will narrow the achievement gap between racial/ethnic, socioeconomic, and at-risk student groups.

#### **Strategy 1 Details**

**Strategy 1:** MFISD will monitor the fidelity of academic and behavioral interventions as well as credit recovery opportunities for at-risk students to increase student performance and graduation/completion rates while decreasing discipline referrals and out of class placements.

**Strategy's Expected Result/Impact:** Increased student performance of students receiving academic and behavioral interventions **Staff Responsible for Monitoring:** Curriculum & Instruction, Principals, Instructional Coaches

# **Strategy 2 Details**

**Strategy 2:** Add a statement about curriculum

### **Strategy 3 Details**

**Strategy 3:** Add a statement about new assessments

**Performance Objective 8:** MFISD will increase the percentage of annual graduates that meet the TSI threshold in both Language Arts/Reading and Mathematics.

#### **Strategy 1 Details**

Strategy 1: MFISD will implement the TEA Texas College Bridge program for senior students who haven't passed the TSI English and Math assessments.

**Strategy's Expected Result/Impact:** Increased number of students who are college ready by graduation **Staff Responsible for Monitoring:** Executive Director of Secondary Education, Instructional Coach

#### **Strategy 2 Details**

Strategy 2: MFISD will offer additional TSI retesting opportunities to seniors. Study sessions/resources will be offered.

**Strategy's Expected Result/Impact:** Increase in students who pass TSI the second time. **Staff Responsible for Monitoring:** Executive Director of Secondary Education, Counselors

# **Strategy 3 Details**

Strategy 3: MFISD will implement TSI preparation sessions for juniors.

**Strategy's Expected Result/Impact:** Increased passing rate of TSI by junior class

Staff Responsible for Monitoring: Executive Director of Secondary Education, College and Career Advisors

**Performance Objective 9:** MFISD will increase the percentage of annual graduates that meet the criteria for CCMR.

# **Strategy 1 Details**

**Strategy 1:** Counselors will continue to build 4 year plans for 8th grade students and update plans for 9th and 10th grade students each year to support students to enter a college or career field with necessary high school coursework.

**Strategy's Expected Result/Impact:** 100% students in grades 8-12 have a four year plan in place **Staff Responsible for Monitoring:** Executive Director of Secondary Education, Counselors

#### **Strategy 2 Details**

Strategy 2: Students will be advised and schedules designed to encourage graduation under the Foundation Plan with an Endorsement or the Distinguished graduation plan.

Strategy's Expected Result/Impact: Increased graduation rate of students graduating under the Foundation plan with an endorsement or the Distinguished graduation plan Staff Responsible for Monitoring: Executive Director of Secondary Education, Counselors

#### **Strategy 3 Details**

**Strategy 3:** Campus counselors and the college/career advisor will provide guidance related to TEXAS grants programs, career & college choices, higher education admissions and financial aid through high school advisement, college fair, and student/parent information sessions.

**Strategy's Expected Result/Impact:** Increased FAFSA rates, increase scholarship awards, increased college admissions **Staff Responsible for Monitoring:** Executive Director of Secondary Education, Counselors, College and Career Advisor

**Performance Objective 10:** MFISD will improve the performance of students in AP and dual credit courses.

#### **Strategy 1 Details**

**Strategy 1:** In coordination with the College Board, MFISD will assess the current state of AP participation rates and their correlation to successful exam completion, and research ways to improve AP exam participation, and AP performance.

Strategy's Expected Result/Impact: Deeper analysis of AP data

Staff Responsible for Monitoring: Executive Director of Secondary Education, Principal

#### **Strategy 2 Details**

Strategy 2: MFISD will utilize AP Potential reports to recruit and encourage students to take AP classes that show potential to be successful.

Strategy's Expected Result/Impact: Increased participation in AP classes

Staff Responsible for Monitoring: Executive Director of Secondary Education, Principal

#### **Strategy 3 Details**

Strategy 3: MFISD will encourage AP teachers to apply to become graders/raters for AP exams and/or attend summer AP training.

Strategy's Expected Result/Impact: Increased AP exam scores

Staff Responsible for Monitoring: Executive Director of Secondary Education, Principal

# **Strategy 4 Details**

**Strategy 4:** MFISD will analyze success rates in dual credit courses, refine the dual credit course articulation with higher education institutions, and develop more effective processes to monitor student progress in dual credit courses as well as utilize drop deadlines in order to support students.

Strategy's Expected Result/Impact: Increased opportunities for students, Higher passing completion rates of students in dual credit

Staff Responsible for Monitoring: Executive Director of Secondary Education, Counselors

# **Strategy 5 Details**

Strategy 5: MFISD will explore UT Onramps programming for possibly future implementation and analyze the success rates of current UT Onramps.

Strategy's Expected Result/Impact: Future Possible Recommendation and increased success rate

Staff Responsible for Monitoring: Executive Director of Secondary Education, high school principal

**Performance Objective 11:** MFISD will increase the percentage of annual graduates that earn an industry based certification.

# **Strategy 1 Details**

Strategy 1: MFISD will implement additional industry based certifications through CTE courses to include:

Floral Design - Texas State Floral Association Floral Skills Knowledge Based Certification

Advanced Floral Design - Texas State Floral Association Level 1 and 2 Floral Certification

Construction Tech 1 - NCCER Core Curriculum

Practicum in Welding - AWS D9.1

Ag Mech & Metal - AWS D1.1

Engineering - Fanuc Robot Operator 1, AutoDesk Certified Professional in AutoCad

Graphic Design - Adobe Certified Associate in Photoshop

A/V - Adobe Certified Associate - Premiere Pro

Health Science Practicum - Certified Pharmacy Technician, Certified Nurse Aide, Emergency Medical Technician Basic

**Strategy's Expected Result/Impact:** Increased certifications offered and earned **Staff Responsible for Monitoring:** Executive Director of Secondary Education

**Performance Objective 12:** MFISD will increase high school graduation and completion rates by focusing efforts to reduce the dropout rate by continuing with ongoing dropout prevention, intervention and recovery program protocols, and the use of alternate online-based learning environments and mentoring.

#### **Strategy 1 Details**

**Strategy 1:** MFISD will provide opportunities to ensure a smooth and effective transition for students from early childhood programs to PK and K, elementary to middle school, middle school to high school, and high school to post secondary education.

Strategy's Expected Result/Impact: Increased parent awareness, increased participation in transition events

Staff Responsible for Monitoring: Curriculum & Instruction, Principals, Counselors

#### **Strategy 2 Details**

**Strategy 2:** MFISD will monitor performance data of students served in the DAEP including: student groups served, attendance rates, pre- post- assessment results, dropout rates, graduation rates and recidivism rates, as well as effectiveness of transition plans.

Strategy's Expected Result/Impact: Decreased referrals, decreased recidivism

Staff Responsible for Monitoring: Executive DIrector of Secondary Education, Principal of Falls/EPIC

#### **Strategy 3 Details**

Strategy 3: MFISD will provide supplemental transportation to ensure educational stability for children in foster care.

Strategy's Expected Result/Impact: Increased attendance and connection to school by children in foster care

Staff Responsible for Monitoring: District Wide Social Worker

# **Strategy 4 Details**

**Strategy 4:** Campus counselors will identify students that are McKinney-Vento and utilize district resources (TI reservations and TEHCY funds), in coordination with the District McKinney-Vento Liaison, to provide emergency instructional supplies, hygiene products and clothing as needed.

Strategy's Expected Result/Impact: Increased attendance rate and connection to school. Fewer behavior incidents.

Staff Responsible for Monitoring: Asst. Superintendent of Curriculum and Instruction, District Wide Social Worker, Counselors

**Performance Objective 13:** MFISD will provide academic opportunities to students (EE-12) within our boundaries.

# **Strategy 1 Details**

Strategy 1: MFISD will continue its partnership with Head Start, building a solid foundation of early childhood education.

Strategy's Expected Result/Impact: Increased school readiness and family support

Staff Responsible for Monitoring: Director of Elementary Education

#### **Strategy 2 Details**

**Strategy 2:** MFISD will explore after-school enrichment opportunities for students.

Strategy's Expected Result/Impact: Increased student participation in after school enrichment opportunities

Staff Responsible for Monitoring: Curriculum & Instruction, Principals

# **Strategy 3 Details**

**Strategy 3:** MFISD will examine participation rates in co-curricular and extracurricular opportunities and explore areas to expand to encourage participation by underrepresented student groups.

Strategy's Expected Result/Impact: Increased participation in student opportunities, increased diversity across programs

Staff Responsible for Monitoring: Curriculum & Instruction, Principals

Goal 2: Marble Falls ISD will increase the leadership capacity of staff, students, and other stakeholders in pursuit of the District's Vision.

**Performance Objective 1:** MFISD will develop a comprehensive professional learning program to increase the instructional leadership skills of district and building administrators.

**High Priority** 

#### **Strategy 1 Details**

**Strategy 1:** Campus principals, assistant principals, instructional coaches, and district instructional leaders will participate in monthly professional development focused on best practices implemented in schools.

Strategy's Expected Result/Impact: Increased leadership capacity, increased implementation of best practice

Staff Responsible for Monitoring: Superintendent's Cabinet

# **Strategy 2 Details**

**Strategy 2:** A-Team and other central office leaders will be provided monthly training over leadership and district systems.

**Strategy's Expected Result/Impact:** Increase in leadership skills **Staff Responsible for Monitoring:** Superintendent's Cabinet

Goal 2: Marble Falls ISD will increase the leadership capacity of staff, students, and other stakeholders in pursuit of the District's Vision.

**Performance Objective 2:** MFISD will develop a comprehensive professional learning program to build instructional and leadership capacity in teachers.

#### **High Priority**

#### **Strategy 1 Details**

**Strategy 1:** MFISD will create wider awareness of district and campus level committees that need teacher membership and feedback. By serving on district and campus level committees, MFISD teachers will develop strong leadership skills and become stronger advocates for students.

Strategy's Expected Result/Impact: Increased teacher participation on committees

Staff Responsible for Monitoring: Central Office

# **Strategy 2 Details**

**Strategy 2:** By serving on the core Vertical Instructional Teams, MFISD teachers will develop as strong, supported teacher leaders, not only in content but in adult learning and team dynamics.

Strategy's Expected Result/Impact: Increased instructional and leadership capacity in teachers.

Staff Responsible for Monitoring: Curriculum and Instruction

# **Strategy 3 Details**

**Strategy 3:** District Wide Elementary PLC Zooms

Goal 2: Marble Falls ISD will increase the leadership capacity of staff, students, and other stakeholders in pursuit of the District's Vision.

**Performance Objective 3:** MFISD will develop opportunities to increase leadership skills for students.

# **Strategy 1 Details**

**Strategy 1:** MFISD will expand opportunities for students in all grades to increase their leadership skills.

Strategy's Expected Result/Impact: List of opportunities for campuses to implement in future years

Staff Responsible for Monitoring: Curriculum & Instruction

# **Strategy 2 Details**

**Strategy 2:** MFISD will implement activities that increase and respond to student voice.

Strategy's Expected Result/Impact: Increased student participation, Implemented change based on student recommendations

Staff Responsible for Monitoring: Superintendent's Cabinet, Curriculum & Instruction, Principals

**Goal 3:** MFISD will foster a culture of trust by providing accurate, timely, and interactive communication to all stakeholders and by encouraging parents, students, and the community at-large to be involved in our schools.

**Performance Objective 1:** MFISD will increase communication to share Marble Falls ISD messages, invite feedback from all stakeholders in the community, and engage the community to become champions and advocates for student success and the future of the district.

#### **Strategy 1 Details**

**Strategy 1:** MFISD will expand opportunities to parents, family members, and community members to be involved within MFISD and, as appropriate, in decision-making within MFISD.

Strategy's Expected Result/Impact: Increased engagement

Staff Responsible for Monitoring: Superintendent's Cabinet, Principals

#### **Strategy 2 Details**

Strategy 2: MFISD will utilize the Marble Falls ISD Education Foundation to increase community support.

Strategy's Expected Result/Impact: Increase in donations

**Staff Responsible for Monitoring:** Executive Director of MFISD Education Foundation

# **Strategy 3 Details**

**Strategy 3:** MFISD will develop activities that will result in an increase to the amount of participation for members of historically marginalized populations in MFISD programs, initiatives, and decision-making processes.

Strategy's Expected Result/Impact: Increased community satisfaction and participation across diverse groups.

Staff Responsible for Monitoring: Central Office, Principals

# **Strategy 4 Details**

**Strategy 4:** Title I campuses will conduct an annual meeting to review and revise the written Parental and Family Engagement Plan. The plan is developed jointly with, agreed upon by, and distributed to, parents of participating students

Strategy's Expected Result/Impact: Revised Parental and Family Engagement Plan, Parent Compacts, and increased feedback

Staff Responsible for Monitoring: Asst Superintendent of Curriculum and Instruction Principals

**Goal 3:** MFISD will foster a culture of trust by providing accurate, timely, and interactive communication to all stakeholders and by encouraging parents, students, and the community at-large to be involved in our schools.

**Performance Objective 2:** MFISD will use various types of media, including social media, to communicate campus messages and engage parents to be active participants in their child's education.

#### **Strategy 1 Details**

**Strategy 1:** MFISD will continue to provide consistent, timely, and accurate communication to parents on individual student achievement data through a variety of methods such as, but not limited to: student work samples, progress report updates, report cards, parent-teacher conferences, teacher phone calls, TEA assessment portals, student support team meetings, Skyward Parent Access, etc.

Strategy's Expected Result/Impact: Increased parent engagement

Staff Responsible for Monitoring: Superintendent's Cabinet, Principals, Communication Specialist

# **Strategy 2 Details**

**Strategy 2:** MFISD will continue to provide and enhance resources for parents to build capacity for strong parent and family member engagement.

Strategy's Expected Result/Impact: Increased attendance at events

Staff Responsible for Monitoring: Central Office, Principals, Communication Specialist

# **Strategy 3 Details**

Strategy 3: MFISD will continue to post celebrations of students, staff, and community on a variety of media platforms.

Strategy's Expected Result/Impact: Increase in social media "hits"

Staff Responsible for Monitoring: Central Office, Communication Specialist

**Goal 3:** MFISD will foster a culture of trust by providing accurate, timely, and interactive communication to all stakeholders and by encouraging parents, students, and the community at-large to be involved in our schools.

**Performance Objective 3:** MFISD will increase PK and Title campus parent engagement in programs and activities to promote and support home/school partnership.

#### **Strategy 1 Details**

Strategy 1: MFISD will continue its partnership with Head Start, building a solid foundation of early childhood education.

Strategy's Expected Result/Impact: Increased school readiness and family support

Staff Responsible for Monitoring: Director of Elementary Education

#### **Strategy 2 Details**

Strategy 2: MFISD will strengthen our partnership with parents by implementing activities from the PK Engagement Plan.

**Strategy's Expected Result/Impact:** Increased parent engagement **Staff Responsible for Monitoring:** Director of Elementary Education

#### **Strategy 3 Details**

**Strategy 3:** MFISD will provide technical assistance, support and supplemental resources to assist schools in implementing effective family and community engagement activities, including distribution of the Title 1 parent and family engagement policy, parent compact and conducting the required Title 1 parent meetings.

**Strategy's Expected Result/Impact:** Increased parent involvement **Staff Responsible for Monitoring:** Curriculum and Instruction

# **Strategy 4 Details**

**Strategy 4:** SMORE

Performance Objective 1: MFISD will provide training for all staff to ensure a safe, secure, and healthy environment that will ensure student learning.

#### **Strategy 1 Details**

**Strategy 1:** MFISD will provide safety and security trainings to all staff.

**Strategy's Expected Result/Impact:** 100% of staff trained. **Staff Responsible for Monitoring:** Director of Special Programs

#### **Strategy 2 Details**

Strategy 2: MFISD will provide National Incident Management System Training to all new administrators.

Strategy's Expected Result/Impact: 100% of administrators certified in NIMS

**Staff Responsible for Monitoring:** Director of Special Programs

#### **Strategy 3 Details**

**Strategy 3:** Staff members will be trained on the consistent implementation of the MFISD Board approved Student Code of Conduct, including Bullying Investigation and Reporting Process.

Strategy's Expected Result/Impact: 100% of campus staff trained Staff Responsible for Monitoring: Director of Special Programs

**Performance Objective 2:** MFISD will provide opportunities for stakeholders to collaborate with MFISD to ensure a safe and healthy environment conducive to student learning.

# **Strategy 1 Details**

Strategy 1: MFISD will enhance the effectiveness of District Committees and Advisory Groups

Strategy's Expected Result/Impact: Feedback in regards to participation on committees and groups

Staff Responsible for Monitoring: Central Office

#### **Strategy 2 Details**

Strategy 2: MFISD will recruit and expand membership on the Student Health Advisory Committee (SHAC).

Strategy's Expected Result/Impact: Increased membership on SHAC

Staff Responsible for Monitoring: Assistant Superintendent of Curriculum and Instruction

#### **Strategy 3 Details**

**Strategy 3:** MFISD will increase collaboration with SHAC in regards to physical and mental health of students.

Strategy's Expected Result/Impact: Review of SHAC procedures as well as increased activities by SHAC.

Staff Responsible for Monitoring: Assistant Superintendent of Curriculum and Instruction

**Performance Objective 3:** MFISD will provide a safe and healthy environment for all stakeholders at all MFISD facilities.

# **Strategy 1 Details**

**Strategy 1:** MFISD will continue to utilize the master facilities plan for future safety and educational environment needs.

Strategy's Expected Result/Impact: Community support on Facility Planning Committee recommendations

Staff Responsible for Monitoring: Assistant Superintendent of Administration

# **Strategy 2 Details**

**Strategy 2:** Continue to harden the buildings, improve district safety operations, and increase officer presence to ensure a safe and secure environment.

**Strategy's Expected Result/Impact:** Decreased safety issues. Increased awareness of safety.

Staff Responsible for Monitoring: Director of Special Programs

**Performance Objective 4:** MFISD will provide social emotional learning opportunities that will reinforce a positive learning environment for all students.

#### **Strategy 1 Details**

Strategy 1: MFISD PK through 8th grade students will receive daily or weekly lessons from Second Step curriculum to improve their skills around CASEL competencies.

Strategy's Expected Result/Impact: Students will gain their awareness of self awareness, relationships with others and effective decision making.

Staff Responsible for Monitoring: Principals

# **Strategy 2 Details**

Strategy 2: MFISD High School students will receive weekly lessons from 7 Mindsets curriculum to increase their skills in relationships, resilience, and empathy. Strategy's Expected Result/Impact: Students will improve their ability to manage their lives post-high school.

Staff Responsible for Monitoring: SEL Counselor

#### **Strategy 3 Details**

Strategy 3: CMC

**Performance Objective 5:** MFISD will increase the district attendance rate.

#### **Strategy 1 Details**

**Strategy 1:** MFISD campus staff will make attendance calls in order to check on student progress, student welfare, and student supports needed. Calls will be completed in addition to the automated daily attendance calls generated from the student information system.

Strategy's Expected Result/Impact: Increased attendance rate, increased collaboration with parent for student success, increased collaboration with nurse regarding sick students

Staff Responsible for Monitoring: Campus administration

# **Strategy 2 Details**

**Strategy 2:** Announcements about importance of coming to school

**Performance Objective 6:** MFISD will increase behavioral interventions, positive behaviors and positive school culture, thus decreasing referrals and discipline incidents.

#### **Strategy 1 Details**

Strategy 1: MFISD teachers PK through 12th grade will be trained in CHAMPS as a classroom management system.

Strategy's Expected Result/Impact: By using this classroom management system, students will better understand teacher expectations and therefore increase positive classroom climate.

Staff Responsible for Monitoring: Curriculum & Instruction, Campus Administration

#### **Strategy 2 Details**

Strategy 2: MFISD Middle and High School staff will utilize the digital positive behavior intervention support platform called HERO K-12.

**Strategy's Expected Result/Impact:** Using this digital point system will increase and reinforce positive behaviors and decrease discipline concerns therefore creating a more positive climate.

**Staff Responsible for Monitoring:** Executive Director of Secondary Education, Campus Administration

# **Strategy 3 Details**

**Strategy 3:** Classroom management coaches and social-emotional learning counselors will provide specialized behavior support, SEL training, and coaching of behavior strategies to support campuses with refining student behavior systems.

Strategy's Expected Result/Impact: Increased support of students and teachers

Staff Responsible for Monitoring: Campus Administration

# **Strategy 4 Details**

**Strategy 4:** MFISD will ensure that the discipline management program provides for prevention, intervention and education concerning unwanted physical and/or verbal aggression, sexual harassment, cyber-bullying, bullying harassment on campus, school grounds, and in school vehicles.

Strategy's Expected Result/Impact: Decrease in unwanted behaviors

Staff Responsible for Monitoring: Deputy Superintendent

# **Strategy 5 Details**

**Strategy 5:** MFISD will adhere to the district policy addressing sexual abuse, sex trafficking, and other maltreatment of children which includes methods for staff, student and parent awareness including prevention techniques and warning signs of victims, actions for the safety and counseling of the victims and CPS reporting by staff and administrators.

Strategy's Expected Result/Impact: Increased awareness

Staff Responsible for Monitoring: Counselors

# **Strategy 6 Details**

**Strategy 6:** MFISD will provide counseling and guidance services to support identified student needs regarding early mental health intervention, suicide prevention, conflict resolution, use of tobacco, and drug/violence prevention/intervention. The district will integrate best practices on grief-informed and trauma-informed care. The district will continue to train staff in Risk Assessments, and update the Student Safety Plan.

**Strategy's Expected Result/Impact:** Increased awareness of processes.

Staff Responsible for Monitoring: Assistant Superintendent of Curriculum and Instruction, Counselors

# **Strategy 7 Details**

Strategy 7: MFISD will explore alternative disciplinary interventions and restorative discipline to use before a student falls into the pattern of repeated referrals.

Strategy's Expected Result/Impact: Increased awareness of interventions and restorative discipline, list of recommended practices to implement in the future Staff Responsible for Monitoring: Curriculum & Instruction, Campus administration

**Performance Objective 1:** MFISD will utilize all available resources, including colleges, universities, regional service centers, education-related professional organizations, job fairs, and alternative certification programs to recruit quality, diverse applicants pools.

# **Strategy 1 Details**

Strategy 1: In partnership with Texas Tech University Highland Lakes, MFISD will recruit and hire quality applicants from the Tech Teach teacher preparation program.

Strategy's Expected Result/Impact: MFISD will hire teachers from the Tech Teach student teacher pool.

Staff Responsible for Monitoring: Director of Human Resources, Director of Elementary Education

#### **Strategy 2 Details**

**Strategy 2:** MFISD will continue to participate in both virtual and in-person job/career fairs.

Strategy's Expected Result/Impact: Increased number of diverse applications from job/career fairs.

Staff Responsible for Monitoring: Director of Human Resources

# **Strategy 3 Details**

Strategy 3: MFISD will continue to review the employee compensation plan in such a way that attracts high quality staff.

**Strategy's Expected Result/Impact:** Increased applicant pool.

Staff Responsible for Monitoring: Director of Human Resources

# **Strategy 4 Details**

**Strategy 4:** HS Grow your Own

**Performance Objective 2:** MFISD will provide responsive, targeted professional learning opportunities for staff, job-embedded professional learning, and instructional planning professional development.

# **Strategy 1 Details**

**Strategy 1:** MFISD will ensure that required compliance trainings are completed by appropriate staff.

**Strategy's Expected Result/Impact:** 100% completion of all required trainings

Staff Responsible for Monitoring: Director of Human Resources, Superintendent's Cabinet

#### **Strategy 2 Details**

**Strategy 2:** MFISD teachers will meet regularly through professional learning communities (PLCs) to articulate learning goals based upon the curriculum, analyze student data, evaluate student work, and plan engaging instruction.

Strategy's Expected Result/Impact: Increased collaboration across grade level teams, increase in student performance, lower teacher turnover rate.

Staff Responsible for Monitoring: Curriculum & Instruction, Principal, Instructional Coaches

### **Strategy 3 Details**

Strategy 3: PD Plan

**Performance Objective 3:** MFISD will retain highly qualified instructional staff.

#### **Strategy 1 Details**

**Strategy 1:** MFISD will enhance and expand the recognition of employees.

**Strategy's Expected Result/Impact:** Employees across the district are recognized for going above and beyond in serving students. Employees recognized at Board of Trustees meetings.

Staff Responsible for Monitoring: Assistant Superintendent of Administration

#### **Strategy 2 Details**

Strategy 2: MFISD will continue to review the employee compensation plan in such a way to retain high quality staff.

**Strategy's Expected Result/Impact:** Higher staff retention rate **Staff Responsible for Monitoring:** Director of Human Resources

# **Strategy 3 Details**

**Strategy 3:** MFISD will continue to implement an induction and mentoring program to include: Google classroom for new staff, enhanced mentor training and support, and specialized PD for new staff.

Strategy's Expected Result/Impact: Increase in support of new staff resulting in higher retention rate.

Staff Responsible for Monitoring: Director of Human Resources, Director of Elementary Education, Executive Director of Secondary Education

# **Strategy 4 Details**

Strategy 4: MFISD will support implementation of campus level positive activities and positive recognitions for supporting staff.

Strategy's Expected Result/Impact: Increased number of campus staff activities.

Staff Responsible for Monitoring: Campus Administration

# **Strategy 5 Details**

**Strategy 5:** MFISD will include PLC time in the master schedule for core teachers.

**Performance Objective 4:** MFISD will provide social emotional supports for all district staff in order to model best practices and to recruit and retain highly effective personnel.

# **Strategy 1 Details**

**Strategy 1:** MFISD leadership will coordinate specific days in which campus staff will receive social emotional supports for themselves.

Strategy's Expected Result/Impact: Increased use of supports, decreased stress level of staff

Staff Responsible for Monitoring: Superintendent, Principals

# **Strategy 2 Details**

**Strategy 2:** MFISD will provide increased awareness of social emotional learning competencies and resources available to staff through the Employee Assistance Program (EAP) to support their personal well-being.

Strategy's Expected Result/Impact: Greater staff awareness of and accessing of employee assistance program.

Staff Responsible for Monitoring: Director of Human Resources

Goal 6: Marble Falls ISD will exercise fiscal responsibility to maintain financial strength and provide financial resources for education programs.

**Performance Objective 1:** MFISD will develop a budget that continues to focus on district priorities.

#### **Strategy 1 Details**

Strategy 1: MFISD will have an appropriate fund balance at the end of the budget cycle.

Strategy's Expected Result/Impact: Maintain healthy fund balance

Staff Responsible for Monitoring: Chief Financial Officer

#### **Strategy 2 Details**

**Strategy 2:** MFISD will enhance the budget planning process in such a way that there is an overt explanation of the connection between budget allocations, DIP, campus TIPs, campus CIPs, District goals, mission, and vision.

Strategy's Expected Result/Impact: 100% Alignment

Staff Responsible for Monitoring: Chief Financial Officer, Assistant Superintendent of Curriculum and Instruction

#### **Strategy 3 Details**

Strategy 3: MFISD will ensure an efficient, effective budget process with input from appropriate stakeholders that complies with Title Fund Regulations.

Strategy's Expected Result/Impact: Compliance with federal guidelines

Staff Responsible for Monitoring: Chief Financial Officer, Assistant Superintendent of Curriculum and Instruction

# **Strategy 4 Details**

**Strategy 4:** MFISD will continue to coordinate federal (TI, TII, TIII, TIV), state (SCE, SAMP), and local funds to provide appropriate programs, instruction, and services to all students while maximizing the impact of available resources.

**Strategy's Expected Result/Impact:** Federal and state compliance will be met in accordance to EDGAR and ESSA.

Staff Responsible for Monitoring: Executive Director of Instructional Services, Chief Financial Officer

Goal 6: Marble Falls ISD will exercise fiscal responsibility to maintain financial strength and provide financial resources for education programs.

**Performance Objective 2:** MFISD will enhance fiscal transparency.

#### **Strategy 1 Details**

Strategy 1: MFISD will ensure that financial reporting will continue to be publicly available.

**Strategy's Expected Result/Impact:** Top FIRST Rating **Staff Responsible for Monitoring:** Chief Financial Officer

# **Strategy 2 Details**

**Strategy 2:** MFISD will ensure bond funds are allocated in accordance with expectations set in the bond projects and continue to provide the public the opportunity to learn and understand about the use of bond funds.

Strategy's Expected Result/Impact: Increased awareness of current bond projects and use of bond funds

Staff Responsible for Monitoring: Superintendent

# **Strategy 3 Details**

Strategy 3: MFISD DEIC and CEICs will be trained on compliance procedures and provide input during the district and campus budgeting process.

Strategy's Expected Result/Impact: Meet all TEC, TAC, and Title 1 Requirements

Staff Responsible for Monitoring: Executive Director of Instructional Services, Chief Financial Officer

# **Strategy 4 Details**

Strategy 4: Campus principals will present current budget and future budget plans to A-Team in order to collaborate and gather feedback from district and campus leaders.

Strategy's Expected Result/Impact: Alignment of programming & resources.

Staff Responsible for Monitoring: Chief Financial Officer